

Housing Matters

WINTER 2010
VOLUME 9 | NUMBER 1

LEADING WITH SOLUTIONS

Photo by Jason Grubb for 10dollarproject.com

▲ Chronic homelessness is a growing problem facing Arizona during these challenging economic times. Several of Arizona's community leaders traveled to Utah last month to learn about and see the success of Home First, a program designed to decrease chronic homelessness through self-sufficiency. See the story on page 7 for more information.

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Arizona
Department
of Housing



Human Services Campus Provides Regional Approach to Ending Homelessness in Maricopa County

With approximately 10,000 – 14,000 homeless men, women and children living in shelters, cars, unsafe buildings or on the streets of Maricopa County, the Human Services Campus was established in November 2005 through a collaboration of faith-based, non-profit, government, private and community organizations.

The Human Services Campus, now considered a national model, uses collaboration to provide solutions to end homelessness. Comprised of more than a dozen agencies, homeless families and individuals can receive services such as emergency shelter, health care, employment assistance, housing assistance, substance use treatment and daily meal service.



▲ Lodestar Day Resource Center serves as a one-stop shop for homeless services on the Human Services Campus.

Lodestar Day Resource Center

One of the most innovative service enhancements at the Human Services Campus is the Lodestar Day Resource Center (LDRC), a one-stop shop for homeless services. Referred to as the “hub” of the Campus, the LDRC serves as a gateway for individuals to access an extensive array of human services including the nation’s only homeless post office, phones, housing assistance, employment services, government benefits, substance abuse counseling and 12-step groups, mental health services, assistance with attaining identification, GED and computer tutoring, art, theatre, poetry, music, writing, life skills workshops, public restrooms, hydration and more.

The LDRC houses over ten different agencies and serves hundreds of homeless individuals each day. Through a three step program, the LDRC strives to move individuals from crisis to stability and sufficiency by engaging people in a safe environment, empowering them through services and programs and assisting them in acquiring housing.

Each year, the LDRC helps 1400 people obtain employment and 200 people obtain permanent, affordable housing. Of those individuals who remain engaged in an LDRC follow-up program, 70-80 percent remain in their housing after one year.



▲ The CASS Single Adult Shelter, located on the Human Services Campus, provides shelter to homeless individuals over 18 years of age.

Central Arizona Shelter Services, Inc.

Central Arizona Shelter Services Inc. (CASS), Arizona’s largest shelter and supportive services center for homeless individuals, served a key role in the development of the Human Services Campus. In November 2005, CASS relocated its single adult shelter, supportive services programs and dental clinic to the new facilities on the Human Services Campus in downtown Phoenix.

The CASS Single Adult Shelter provides emergency shelter and supportive services to homeless individuals over 18 years of age. All clients meet with a CASS case manager within three days of entering the shelter to complete the intake process and develop a case plan to address the client’s needs and set goals to deal with health issues, secure income through employment or benefit acquisition and find permanent housing. The shelter is made up of three incentive based dormitory levels which motivate clients to work to higher levels of accountability and self-sufficiency.

see *HUMAN SERVICES CAMPUS* (page 9)

Director's Message

From the Desk of Michael Traylor



As we look forward to the New Year with faith, hope and renewed energy to make 2010 a better year, we at the Arizona Department of Housing are grateful for the blessings we enjoy. We are blessed with opportunities to have an impact in our state, providing attainable housing and community revitalization. We participate with Arizona's leaders and are committed to making measurable progress toward solving our homeless problems. We have the opportunity to change people's lives for the better and we appreciate all of our partners that join us in our work.

2010 will continue to be a challenging year for Arizona. After losing over 270,000 jobs, Arizona is expected to suffer more job losses through the first half of this year. The state is experiencing the slowest rate of growth in 50 years. It appears that home prices have leveled off and the rate of foreclosures are slowing, but excess supply of homes in the greater Phoenix area could still be 40,000 to 50,000 units. The balance between supply and demand will not be fully achieved until about 2014, but homebuilding will get progressively better between now and then. Arizona continues to face monumental budget problems that will impact state agencies for the next couple of years.

POSITIVES:

- Arizona will benefit from the U.S. recovery.
- Housing is very affordable again.
- Single family permitting has already bottomed.
- Hopefully we all have a better perspective of what has value in our lives.

The Arizona Department of Housing will continue to focus on its mission to provide housing and community revitalization to benefit the people of Arizona. The Low Income Housing Tax Credit program is alive and well, providing opportunities to create jobs and increase Arizona's inventory of attainable housing in 2010. The department has worked diligently over the past couple of months reviewing, updating and reorganizing the Qualified Allocation Plan (QAP). As our development partners begin the process of pulling together their project applications we hope some of the reorganization to the QAP aids in the process.

Bottom line, we all need to work together to make 2010 a better year!

AzHFA Activities



AzHFA elects new officers

At its annual meeting on October 22, the Board of Directors elected new officers for the 2010 year. Carol Parry Fox, who has served on the AzHFA since 2008 was selected as Chairperson. She is currently the President of the Corporate Social Responsibility Advocates, a management consulting firm that specializes in helping corporations and non-profit organizations engage in issues such as the environment, community investment and philanthropy.

Other officers chosen to lead the AzHFA in 2010 include Richard Houseworth as Vice-Chairperson, Manny Gonzalez as Secretary and Robert Gardiner as Treasurer. The AzHFA would like to thank the outgoing officers for their leadership and efforts during the last year.

AzHFA approves Mortgage Revenue Bond Program

As part of the United States Department of Treasury's New Issue Bond Program, the Board of Directors for the Arizona Housing Finance Authority approved the issuance of up to \$25 million in Mortgage Revenue Bonds (MRB) at its meeting on December 10. The program will provide low-interest, fixed rate mortgages for first time homebuyers in the 13 rural counties of Arizona. Down payment assistance will also be available to qualified buyers that use the MRB program.

Announced by the federal Administration in October, the New Issue Bond Program was developed to support low mortgage rates and expand resources for low and middle income borrowers to purchase or rent homes that are affordable over the long term. Additional details about the program will be made available on our website as they become available.

info **Carl Kinney** Arizona Housing Finance Authority Programs Administrator
(602) 771-1091 + carl.kinney@azhousing.gov

AzHFA 2009 Board of Directors

Carol Parry Fox **Chairperson**

Corporate Social
Responsibility Advocates

Richard Houseworth **Vice Chairperson**

Capitol Bancorp, Ltd.

Robert Gardiner **Treasurer**

Northern Trust, NA

Manny Gonzalez **Secretary**

Pinal County

Paul DeSanctis

Arizona Lending Specialists,
LLC

Ross McCallister

MC Companies

SCHEDULED MEETINGS

JANUARY 21

FEBRUARY 11

MARCH 11

info For additional
information on AzHFA
Board Meetings contact:
Ann Pratt
(602) 771-1090
ann.pratt@azhousing.gov

Arizona Housing Commission Activities

The Arizona Housing Commission Welcomes Five New Members

In October, Governor Jan Brewer appointed five new members to serve on the Arizona Housing Commission (AHC). Each of them bring unique backgrounds and skill sets that will prove valuable as the AHC continues to pursue its mission of encouraging and maintaining an environment that preserves, produces and makes available affordable housing for all Arizonans. Director Michael Traylor, Chairman Guy Mikkelsen and the current AHC members are pleased to welcome their newest members and look forward to their participation.



► **David Adame**, appointed to fill the Farm Worker Housing seat on the Commission, is the Chief Development Officer for Chicanos Por La Causa, Inc.



► **Albert Elias**, appointed to fill the Non-Rural City Government, Pima County seat on the Commission, is the Director of the Housing and Community Development Department at the City of Tucson.



► **Peter D. Herder**, appointed to fill the Private Sector Housing Industry seat on the Commission, is a third-generation homebuilder that comes from a family that has built over 20,000 homes in Arizona, California and Colorado.



► **Doug Lingner**, appointed to fill the Non-Rural County Government, Maricopa seat on the Commission, is the Executive Director of the Housing Authority of Maricopa County.



► **R. Michael McQuaid**, appointed to fill the Private Sector Real Estate seat on the Commission, is the President of JM Management Company, a commercial real estate firm in Arizona. Mr. McQuaid also serves as the Managing Director of the Human Services Campus in Phoenix Arizona.

info **Kristina Fretwell**, Legislative Liaison and Public Information Officer
(602) 771-1008 + kristina.fretwell@azhousing.gov



SCHEDULED MEETINGS

JANUARY 29

FEBRUARY 26

MARCH No MEETING

LEGISLATIVE UPDATE

State Legislature Returns for Fourth and Fifth Special Session on State Budget

► On November 17, the Legislature convened the Fourth Special Session of the year to continue work on the FY 2010 budget. Faced with a deficit of over \$2 billion, lawmakers met to enact some additional spending reductions and make mid-year adjustments necessary to tackle the growing gap between revenues and expenditures.

Included in the budget legislation enacted during the Fourth Special Session was a change to the formula by which the Housing Trust Fund is funded. The legislation ensured that the Department of Housing will receive \$10.5 million annually from Unclaimed Property revenues, a positive change considering earlier proposals to permanently defund the Housing Trust Fund.

While the Legislature enacted some additional spending reductions during the Fourth Special Session only a portion of the deficit was addressed. With a budget gap of \$1.6 billion remaining, the Legislature convened a Fifth Special Session on December 17.

During the final special session of the year, the Legislature enacted an additional \$200 million of spending reductions, including a \$4.8 million reduction to the Department of Housing. Fund sweeps and spending reductions were enacted to the Housing Trust Fund in the amount of \$2.4 million, to the Housing Program Fund in the amount of \$1.8 million and to the Arizona Housing Finance Authority in the amount of \$593,000.

Despite budget reductions passed during the 2009 calendar year, the Legislature will still face a deficit of \$1.4 billion for FY 2010 and an estimated deficit of \$3.4 billion when they reconvene for the 49th Legislature, 2nd Regular Session in January.

Congress approves FY 2010 HUD Appropriations Bill

► During the second week in December, Congress passed the Transportation – U.S. Department of Housing and Urban Development (HUD) Appropriations conference report. The report attached five remaining FY 2010 appropriations bills into one omnibus spending bill, which provides \$46.1 billion in discretionary funding for HUD, \$4.2 billion above the FY 2009 spending level.

The legislation maintained the FY 2009 funding level for the HOME program, increased funding for public housing programs, increased funding for the Community Development Block Grant program by \$348 million and increased funding for homeless assistance by \$190 million.

The bill also provided \$150 million under the Community Development Fund for the Sustainable Communities Initiative, designed to stimulate improved regional planning efforts that integrate housing and transportation decisions, challenge communities to reform zoning and land-use ordinances and conduct research on housing and transportation issues. The program will be jointly administered by HUD and the U.S. Department of Transportation.

Also under the Community Development Fund, \$25 million was provided for the Rural Innovation Fund to address the problems of concentrated rural housing distress and community poverty. The program will take the place of the Rural Housing and Economic Development program.

Additionally, the HOPE VI program was funded at \$200 million, of which \$65 million will be available for the Choice Neighborhoods Initiatives to provide competitive grants for revitalizing public and assisted housing to transform neighborhoods of extreme poverty into functioning, sustainable, mixed-income neighborhoods.

info **Kristina Fretwell**, Legislative Liaison
and Public Information Officer
(602) 771-1008 + kristina.fretwell@azhousing.gov

McCarty on Monroe and Catherine Arms Celebrate Grand Openings

MCCARTY ON MONROE | New 65-unit rental complex will provide affordable housing for seniors

► The City of Phoenix Municipal Housing Corporation (PMHC), an instrumentality of the City of Phoenix, celebrated the grand opening of the McCarty on Monroe apartment homes on October 16.

McCarty on Monroe, developed by PMHC, was constructed on the site previously occupied by the McCarty Apartments and on three contiguous vacant lots owned by the City. The new complex provides 69 units for low to very-low income seniors, 62 and older.

The project consists of a four-story building with parking, administrative offices, community rooms and storage and maintenance facilities on the first floor. The 69 residential units are situated on the second through fourth floors and consist of 66 one-bedroom units ranging in size from 692 to 941 square feet and three two-bedroom units at 1192 square feet. Eight of the units, or approximately 12 percent of the complex, is handicapped accessible. Residents also have immediate access to the Light Rail Transit.

McCarty on Monroe was financed with Low-Income Housing Tax Credits, City of Phoenix HOME and General Obligation bond funds and private financing. Additionally, the City was able to preserve 24 units of existing public housing from the McCarty Apartments and received approval from HUD to add an additional 10 units of public housing to the new project.

info McCarty on Monroe is located at 1130 E. Monroe Street, Phoenix, AZ



CATHERINE ARMS | 28 units of Affordable Housing Available in Downtown Phoenix

► Joined by Arizona Department of Housing Director Michael Traylor, Native American Connections celebrated the Grand Opening of the Catherine Arms Apartment homes in downtown Phoenix on Thursday, December 10.

In dire need of fundamental building and life safety code improvements, Native American Connections began rehabilitating the aging 1950's apartment complex in 2008. The interior of the apartments have been modernized and include energy efficient windows, appliances and other energy efficient features. The exterior of the building has also been updated and Xeriscaping was used for the landscaping to conserve water. The community is located within walking distance of the Metro Light Rail, Arizona State University's Downtown campus and many other educational and employment opportunities.

The Catherine Arms apartments, which consist of 28 one-bedroom rental units, five of which will be reserved for victims of domestic violence and/or chronic substance abuse, will serve individuals at 40% and 50% of the area median income. Case management services will be provided to homeless residents who are employed or receiving permanent benefits.

Catherine Arms was funded with Low-Income Housing Tax Credits, Tax Credit Assistance Program Dollars, Housing Trust Fund dollars, City of Phoenix funds as well as funds from a private lender.

info Catherine Arms is located at 315 W. Fillmore Street, Phoenix, AZ



HOME FIRST

The “housing first” strategy operates under the philosophy that safe, affordable housing is a basic human right and a prerequisite for effective psychiatric and substance abuse treatment. Key components to the housing first model include: (1) a simple application process that does not require numerous site visits and excessive documentation; (2) a harm reduction approach in which tenants are not required to be clean and sober in order to obtain or keep their housing; and (3) no conditions of tenancy that exceed the normal conditions under which any leaseholder would be subject, including participation in treatment or other services. Research has demonstrated the effectiveness of this model, particularly among people who have been homeless for long periods of time and have serious psychiatric disabilities, substance use disorders, and/or other disabilities.

Thanks to the Valley of the Sun United Way (VSUW), 31 leaders from the public and private sectors of our community, including ADOH Director Michael Trailor, were treated to a day in Salt Lake City to see first hand the success **Home First** has achieved in their community. Similar to Arizona, Utah estimates that 15,525 people will experience homelessness in Utah in 2009. Homelessness in Utah has increased 8% in 2009 from the previous year. Chronic homelessness has decreased by 5% in 2009 from the previous year. The VSUW team learned how Utah has decreased chronic homelessness during a year when homelessness increased.

Community leaders decided in 2004 that they were going to attack their homeless problem with compassion and a solid business plan. They identified key members of the state to lead the charge. They gained political and community commitment and created a state vision.



STATE VISION - UTAH

Everyone has access to safe, decent affordable housing with the needed resources and supports for self-sufficiency and well being.

The state of Utah studied the homeless problem and learned that while the chronically homeless were estimated at 10% of their homeless population they used 50 – 60% of the state’s homeless resources. The business plan evolved from there. They established a goal to address the chronically homeless population and when successful, create 50 – 60% more capacity in existing emergency facilities and services.

They traveled the state and created Utah’s Ten Year Plan to end chronic homelessness, which was approved in March 2005, and organized 12 Local Homeless Coordinating Committees (LHCC) to cover the state. Each LHCC has a ten year plan on homelessness and has designed and implemented a pilot project. The Utah statewide homeless management system was implemented in July 2005 and in August 2005, 17 chronically homeless were placed in a “housing first” pilot project. A self-sufficiency matrix was implemented in July 2006.

As of December 2009 Utah has built 385 units of housing for the chronically homeless with supportive services. There are 110 more under construction.

Utah estimates that the annual emergency service costs per chronically homeless person is \$19,208 (includes emergency shelter and services, EMT runs, hospital emergency visits and police costs.) Permanent housing with case management costs \$10,000 per person annually.

When your vision is crystal clear, taking action happens naturally.

—Thomas F. Crum
“The Magic of Conflict”

Calendar 2009

JANUARY

| | |
|----|--|
| 18 | CLOSED - Martin Luther King Day |
| 21 | Arizona Housing Finance Authority |
| 29 | Arizona Housing Commission |

FEBRUARY

| | |
|----|-----------------------------------|
| 11 | Arizona Housing Finance Authority |
| 15 | CLOSED - Presidents' Day |
| 26 | Arizona Housing Commission |

MARCH

| | |
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| 11 | Arizona Housing Finance Authority |
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ADOH Training Available

2010 Low Income Housing Tax Credit Application Workshop

January 19, 2010 | Crowne Plaza Phoenix Airport

ADOH staff will conduct an in-depth review of the Low Income Housing Tax Credit (LIHTC) application process as outlined in the 2010 Qualified Allocation Plan (QAP). Developers or ADOH-approved designees for the developer **MUST** attend this training to qualify for project application in the 2010 Tax Credit round.

- \$175 non-refundable registration fee, due by January 8, 2010
- Credit cards will be accepted for this training.

TO REGISTER Download a registration form: www.azhousing.gov

Housing Elements of General and Other Jurisdiction Plans

January 21, 2010 | ADOH Training Room, Phoenix

Join Corky Poster, Distinguished Professor Emeritus, and Emily Nottingham, PhD, Adjunct Planning Faculty, both at the College of Architecture and Landscape Architecture at the University of Arizona to learn how to look at the costs of housing for lower income families, the costs to the community of "poor decision" housing, alternative strategies for housing development, and alternative policies for sustainable affordable housing.

- Training is FREE but registration is required. No "at the door registration."
- Registration deadline: January 11, 2010

TO REGISTER Download a registration form: www.azhousing.gov

info Patricia Boland 602 771-1017 + patricia.boland@azhousing.gov

2010 Arizona Housing Forum

Complete our survey on the 2010 Arizona Housing Forum. Help us plan this year's program.

<http://survey.constantcontact.com/survey/a07e2ndjspig2s33w50/start>

Two Free Educational Luncheons

Foreclosure Rescue & Loan Modification Scams

January 26 | 11:30am - 1:30pm (Lunch Provided)

El Pueblo Neighborhood Center, Rooms 1A-B-C
101 W. Irvington Road, Tucson

January 27 | 11:30am - 1:30pm (Lunch Provided)

Mountain View Luthern Church
11002 South 48th Street, Phoenix

Come and listen to the Arizona Attorney General, the U.S. Department of HUD, and members the Arizona Foreclosure Prevention Task Force to learn how to identify foreclosure rescue scams before it is too late, what is being done to prevent them, and how to direct your constituents to legitimate agencies for foreclosure and loan modification assistance. **Registration is required as seating is limited.**

TO REGISTER <http://www.frbsf.org/community/resources/2010/0127/index.html>

info Jan Bontrager 415-974-3370 + jan.bontrager@sf.frb.org

Human Services Campus (from page 1)

Level I is designed to provide for basic needs and encourage engagement in supportive services. Level II is designed for clients showing a commitment to their case plan and Level III is established to serve the special needs of working and veteran clients.

"Our job at CASS is to move people out of the emergency shelter and into affordable permanent housing as quickly as possible," said Mark Holleran, CASS Chief Executive Officer. "Support services are a critical piece in helping our clients achieve self-sufficiency."



▲ Steele Commons is Arizona's first permanent housing facility offering full-time supportive services for formerly homeless individuals.

To further their mission of empowering men, women and children with diverse needs to end their homelessness, CASS opened Steele Commons in 1997, Arizona's first permanent housing facility offering full-time supportive services.

Steele Commons consists of 84 single occupancy units, 10 of which are set aside for individuals with serious mental illness and 16 units set aside for disabled residents or those with substance abuse issues. Residents must have been formerly homeless and at 40 percent or less of the area median income.

"Residents are able to receive the support services they need while establishing a landlord/tenant relationship and gaining a sense of community while living at Steele Commons," said Holleran.

Because of the success of Steele Commons, CASS is working to identify a facility for another permanent housing complex in the near future.

CASS Dental Clinic

Recognizing that homeless individuals had severely limited access to dental care, in 2001, CASS opened the nation's only dental clinic designed to serve the homeless population. Originally located in a two room dental trailer in a lot next to the main shelter facility, the CASS Dental Clinic began with one dentist and one hygienist. In 2005, the Clinic moved to a new eight chair dental facility located on the Human Services Campus and is staffed with over 500 volunteer and dental students serving clients.



▲ The Human Services Campus is home to the nation's only dental clinic designed to serve the homeless population.

The CASS Dental Clinic is equipped with state-of-the-art technology and operatory supplies contributed by local and national dental supply companies. They provide fillings, cleanings, root canals, dentures and partials, extractions, crowns and bridges, veneers, implants, cosmetic dentistry and some plastic surgery.

In addition to a strong volunteer base, the Clinic serves as a teaching facility for fourth year dental students from the Arizona School of Dentistry and Oral Health and third and fourth year students from the new Mid-Western School of Dentistry. The Clinic is also home to students from Rio Salado College School of Dental Hygiene, Phoenix College Dental Hygiene School, Rio Salado College Dental Assisting School and Phoenix College Dental Assisting School.

In March 2007, the CASS Dental Clinic expanded to include a children's dental clinic for homeless children and young adults. Children are referred to the clinic from homeless shelters throughout Phoenix and from the Murphy School District. The Clinic provides educational outreach for parents as well as basic dental restoration for homeless youth in need of dental care.

CASS and the LDRC are Valley of the Sun United Way Partner Agencies and also receive funding from the Arizona Department of Housing, other state and local governments, corporate sponsorships, private foundations and private individuals.

Your Way Home AZ Helps Nearly 500 Families Purchase Homes



➤ Only eight months after launching the Your Way Home AZ program, 465 families have received over \$13.7 million in financial assistance to purchase foreclosed homes throughout the state. With

more than 1200 potential homebuyers registered for the program, Your Way Home AZ continues to help many families achieve their dream of homeownership in Arizona.

Launched in early May, the Your Way Home AZ program provides up to 22 percent of a home's purchase price to eligible borrowers, provided the home has been in foreclosure. Because of the success of the program, Apache, Coconino, La Paz, Mohave, Navajo, Yavapai and Yuma counties have already expended their allotted funds for the program. Just over \$10 million remains available for eligible buyers in the remaining counties in Arizona.

Funding for the Your Way Home AZ program was made available through the U.S. Department of Housing and Urban Development Neighborhood Stabilization Program. The state of Arizona and nine other counties and communities received more than \$121 million to help stabilize the state's hardest hit neighborhoods.

Those interested in purchasing a foreclosed home can visit the program's web site, www.YourWayHomeAZ.com to determine if they are eligible to participate in the state's program or one of the other nine county and community programs listed on the web site.

Ron Sims Discusses HUD's "Choice Neighborhoods" Concept

Program Aims to Transform the Nation's Poorest Neighborhoods

On November 9 U.S. Department of Housing and Urban Development (HUD) Deputy Secretary Ron Sims appeared in Phoenix to address the nexus between sustainability and housing affordability. Termed the "Choice Neighborhoods Initiative" HUD is proposing a new program that aims to transform the nation's poorest neighborhoods into functioning, sustainable mixed-income neighborhoods by linking housing improvements with schools and day care centers, transportation, public assets such as sidewalks and parks and access to jobs.

The Choice Neighborhoods Initiative will build upon the HOPE VI program, enacted in 1992 to revitalize public housing projects into mixed-income developments. Since inception nearly 100,000 of the worst public housing projects in the country were torn down under the HOPE VI program. The Choice Neighborhoods Initiative will operate in a similar way by redeveloping public and assisted housing but will also include a community development component.

The program will be a collaborative effort, linking together ideas and funding from the U.S. Departments of Education, Transportation, Health and Human Services and the Environmental Protection Agency. The Choice Neighborhoods Initiative also aims to partner with the proposed Promise Neighborhoods effort in the Department of Education budget. The program, modeled after one in New York, offers community organizations grants to improve low-performing school districts with day care centers and college training programs.

HUD estimates that 10 cities will be granted funding through the Choice Neighborhoods Initiative via a competitive process. At least 40 percent of the neighborhood's residents must live below the federal poverty line, about \$22,000 for a family of four. The communities awarded choice grants will need to provide matching funding from state or local authorities or through private financing.

info Visit the HUD web site + www.hud.gov.

Kristina Fretwell named 2009 ADOH Employee of the Year

► Kristina Fretwell, ADOH's Legislative Liaison and Public Information Officer, has been named the agency's 2009 Employee of the Year. Kristina was honored at the December staff meeting for the exemplary work standards that she displays on a regular basis.

In 2009, when budget reductions required the downsizing of the department, Kristina quickly stepped up to take over the Public Information Officer duties, which had once been considered a full-time position. She quickly learned new skills and handled her new communications-related duties with the same attention to detail that she has given her legislative duties.

Kristina actively demonstrates the majority of the agency's guiding principles in her day-to-day conduct, such as being clearly vision and mission driven, responsive and customer focused, demonstrates good communication and team work and strives for continual improvement and excellence.



Director Michael Traylor congratulates Kristina on her award.

Arizona Collaborative Clearinghouse

Reference tool now on-line

► A collaboration of the Arizona Department of Housing and the Stardust Center for Affordable Homes and the Family, the Clearinghouse allows registered users access to not only documents, special reports and public education materials, but the success stories and events of interest to those working on affordable housing and community development issues.



Use this site as a reference tool in developing your projects, as a forum for discussion, and for posting your events.

info Register at www.azcollaborative.net

ADOH would like to invite you to become a follower

Follow us on Twitter and Facebook to receive updates on legislative developments, meetings, events and internal happenings at the Department. Join today!



www.twitter.com/AZHousing



www.facebook.com

info **Kristina Fretwell**, Legislative Liaison and Public Information Officer
(602) 771-1008 + kristina.fretwell@azhousing.gov

SIGN-UP FOR OUR E-MAIL LISTS

We routinely e-mail information regarding notices of funding availability, changes in policy pertaining to our programs, training opportunities, and legislative updates. If you would like to receive these updates (as well as the **HOUSING MATTERS** newsletter), please visit our web site.

info [www.azhousing.gov/Press Room](http://www.azhousing.gov/PressRoom)

CONTACT US ARIZONA DEPARTMENT OF HOUSING

1110 W. Washington, Suite 310 | Phoenix, AZ 85007
602 771-1000 FAX 602 771-1002 TTY 602 771-1001
www.azhousing.gov